

One hundred additional patrolmen were authorized by Chapter 429, Act of 1920, and it is expected that this number of men will be obtained by not later than the middle of February of this year. The Department for a number of years has been working under the system of three division—A, B and C—

A—Division consisting of 30% of the patrolmen who work from 8 A. M. until 7 P. M.

B—Division consisting of 50% of the patrolmen who work from 7 P. M. until 4 A. M.

C—Division consisting of 20%, relief division, relieving "A" division for dinner—work from 11 A. M. until 3 P. M. Relieve "B" division at 4 A. M. and serve until 8 A. M.

I propose to substitute in place of this arrangement the sub-division of the patrolmen into three equal divisions, to be called First, Second and Third Platoons, to work continuously on the streets for eight hours each, from 8 A. M. until 4 P. M.—4 P. M. until 12 midnight—from 12 midnight until 8 A. M. These divisions to rotate automatically every six weeks, thus affording protection at all hours of the day and night, giving to the men a variety of work permitting them to equally divide the onerous duty of police work at night, and at the same time afford them an opportunity for rest and recreation such as they are not able to obtain under the present system.

To put this system into effect with the inadequate number of men allowed to this Department to properly guard a city the size of Baltimore, it necessitated the rearrangement of every post in Baltimore City and the increasing of the motor equipment to more than three times its former size. The present plan calls for the distribution of policemen on motorcycles and in motor vehicles throughout the entire city and the establishment of fixed posts, in the annexed section of the city, covering every important point, where policemen always