if I take the liberty of offering some suggestions that have occurred to me.

When the Society went into operation originally it had but a single agent, Dr. Eli Ayres, at a salary of $1000, per annum. After a time Dr. Ayres resigned, and Mr. Robt. S. Finley was appointed agent at the same salary - on the resignation of Mr. Finley who removed from the State, the Revd. Wm. McKenney received the appointment at the same salary - Mr. McKenney continued to act as agent without assistance until it was found that his absences from Baltimore in the performance of his duties, gave rise to much inconvenience, as business of the Society increased and its relations became more complicated. There was therefore appointed a young man as clerk, whose business was to keep the office open at all times and do the copying, which before that time had been done by the agent or the corresponding Secretary at great loss of time. The Clerk and the agent were all the officers then required to do the business of the Society in Baltimore and abroad, through the State. After the resignation of Mr. McKenney, our late Home Agent was appointed to perform the same duties at a salary of $1250.- Mr. Easter found however, that his health and strength did not permit him to travel, through the State as it had been intended that he should, and that, as the business of the Society pressed, more of his time was required in the office than permitted him to canvass the Counties as thoroughly as was desired. With a view to making a thorough canvass of the State therefore it was thought best to appoint a travelling agent, and Mr. S. H. Kennard received this appointment at $1000. per annum.

No change was made in the salary of the Home Agent which continued to be $1250. - Within the last year or eighteen months the travelling agent was directed by the Board to collect funds for the Cape Palmas Packet, and that collections for general purposes might go on at the same time. Mr. Roberts was appointed at $50. per month to make them; an appointment of a similar kind having once before been held for a short time by Mr. Geo. Keyser. - In this way the officers or agents of the Board increased in number, until the salaries amounted to $3050 - circumstances made it difficult to change this system, although the importance of so doing was for some time apparent. Especially after the reduction of the Expeditions from two to one per annum.

In the present state of the Societys affairs however this change may be made, it seems to me with advantage - and I suggest that the original organization be restored - and that Mr. Kennard, and Mr. Knighton be the only officers of the Board receiving salaries.

Mr. Knighton, is the present Clerk whose salary is two hundred dollars. - I would recommend that this be increased to $300. on the 1st March, - Mr. Kennard to continue at his present salary as General Agent. Or taking the title of Mr. Easter, as contra-distinguished from agents in Africa - The Home Agent. - Mr. Roberts I do not think is so necessary an agent as to retain him at this time. He has collected in the last year about $1800. of which one half was collected in Baltimore. The Baltimore collections I would have made by Mr. Knighton, and the State collections by Mr. Kennard in addition to their other duties; and I think, that they will be equal to this, and so they think them-

Maryland Historical Society

The Maryland State Colonization Society Papers

I. Minutes
A. Records of the Meetings of the Board of Managers

4. June 1838--October 1851

1840